EXECUTIVE PERSPECTIVES ON TOP RISKS

for the Near- and Long-Term

Stay Future-Ready with Global Risk Insights

Organizations are facing an increasingly complex and uncertain landscape. Now more than ever, it's essential to anticipate global risks and adopt a proactive, strategic approach.

2- TO 3-YEAR OUTLOOK

TOP 10 RISKS

- Economic conditions, including inflationary pressures
- 2 Cyber threats
- Ability to attract, develop and retain top talent, manage shifts in labor expectations, and address succession challenges
- Talent and labor availability
- 5 Increases in labor costs
- 6 Heightened regulatory change, uncertainty and scrutiny
- **7** Third-party risks
- Rapid speed of disruptive innovations enabled by new and emerging technologies and/or other market forces
- Adoption of AI and other emerging technologies requiring new skills in short supply
- Emergence of new risks from implementing artificial intelligence

10-YEAR OUTLOOK

TOP 3 MACROECONOMIC RISKS

- Economic conditions, including inflationary pressures
- 2 Talent and labor availability
- 3 Increases in labor costs

TOP 3 STRATEGIC RISKS

- Heightened regulatory change, uncertainty and scrutiny
- Rapid speed of disruptive innovations enabled by new and emerging technologies and/or other market forces
- Adoption of Al and other emerging technologies requiring new skills in short supply

TOP 3 OPERATIONAL RISKS

- 1 Cyber threats
- Ability to attract, develop and retain top talent, manage shifts in labor expectations, and address succession challenges

Third-party risks

3 Third-party risks

REGIONAL PRIORITIES

Economic instability and inflation dominate near-term risk rankings across all geographies. Widespread concern reflects the integrated nature of global commerce.

A consolidated view of the No. 1 leading risk by region indicates a shared perspective.

Asia Ability to attract, develop and retain top talent, manage shifts in labor expectations, and address succession challenges including inflationary pressures Cyber threats India Increases in labor costs New Zealand